

The Adirondack Trust Company



2017 ANNUAL REPORT



**ADIRONDACK**  
TRUST COMPANY

**Directors**

GUY ALONGE, III

SUSAN LAW DAKE

MARY C. GAVIN

DR. PHILIP A. GLOTZBACH

JOHN T. HEDBRING

DOUGLASS M. MABEE

DOUGLASS T. MABEE

CHRISTEL A. MACLEAN

J. THOMAS ROOHAN, JR.

STEPHEN F. SULLIVAN

STEPHAN R. von SCHENK

CHARLES V. WAIT

CHARLES V. WAIT, JR.

## Senior Management Team

CHARLES V. WAIT  
*Chairman of the Board*

STEPHAN R. von SCHENK  
*President & CEO*

CHARLES V. WAIT, JR., ESQ.  
*Executive Vice President*

KATHIE L. DUNCAN  
*Regional President - North Country Region*

MICHAEL J. O'CONNELL  
*Executive Vice President*

EUGENE G. QUIRK  
*Senior Vice President - Insurance*

MICHAEL S. BRODT  
*Senior Vice President*

ROBERT F. LOUGHRAN  
*Senior Vice President*

JOHN W. MURPHY  
*Senior Vice President*

BRYAN M. BOOTH  
*Vice President*

JOHN D. CONROE, CFP®, AFIM  
*Vice President*

ANDREW R. FERRARA  
*Vice President*

ANGELA M. KEDIK  
*Vice President*

EDWARD M. LENZ  
*Vice President*

MICHAEL D. MURRAY  
*Vice President*

SUSANNE M. ROGAN  
*Vice President*

MEREDITH L. RUMPF  
*Vice President*

JACK ARNOLD, CPA  
*Executive Vice President,  
Chief Administrative Officer,  
Chief Financial Officer & Treasurer*

KATHLEEN M. MacAREVEY  
*Corporate Secretary & Executive Assistant*

EDWARD P. HART, III  
*Senior Vice President*

LUCILE M. LUCAS  
*Senior Vice President*

MAUREEN A. VEDDER  
*Senior Vice President*

EDWARD M. CONNELL  
*Vice President*

MATTHEW P. D'ABATE  
*Vice President*

MATTHEW C. HARRISON  
*Vice President*

DEAN A. KOLLIGAN  
*Vice President*

SERGEI V. MORGOSLEPOV  
*Vice President*

KELLEY H. PELUSO  
*Vice President*

CHRISTOPHER J. ROSE  
*Vice President*

ROBERT E. WARD, JR.  
*Vice President*

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RICHARD F. CARMAN, JR.  
*Vice President - Audit*

NATALIE I. WAIT, ESQ.  
*Vice President - Regulatory Affairs*

SHARON L. CHARBONNEAU  
*Vice President & Compliance Officer*

## A Note to Our Stockholders:

In 1935, Congress passed the “Wagner Act” which created the National Labor Relations Board and paved the way for the formation of national labor unions. The Congress of Industrial Organizations (CIO) and the Steel Workers Organizing Committee (SWOC) had developed a strategy for organizing steel workers and by March of 1937 SWOC had succeeded in signing an agreement to represent the employees of United States Steel. But attempts to organize the other steel companies (known as little steel) met with stiff resistance and on May 26, 1937, the SWOC authorized a general strike against the “little steel” companies. Within days, 67,000 workers were off the job and scattered violence had begun to erupt.

In the same year that the Wagner Act was passed, Bertolt Brecht met a promising young American composer named Marc Blitzstein, who incidentally had been a guest at Yaddo in 1931. Brecht suggested Blitzstein compose an opera using the life of a prostitute as an allegory for the condition of workers under capitalism. A year later Blitzstein’s wife died. The grief stricken composer threw himself into the work of writing his opera. By the end of the summer of 1936 he had finished the music, lyrics and book for “The Cradle Will Rock,” which he described as a labor opera written in a style somewhere between realism, romance, vaudeville, comic strip, Gilbert and Sullivan and Brechtian allegory.

Also at that time, two young theater men employed by The Works Progress Administration met, formed a partnership and were leading WPA project 891, the classical theater unit of the Federal Theatre Project in New York City. John Houseman and Orson Welles had already produced two successful shows and chose for their third Blitzstein’s new opera. It was set to open for preview performances on June 16, 1937.

But by June, the steelworkers strike had gained in momentum, and violence. The WPA decided this was not the best time to open a pro-union play, and so instructed Welles and Houseman not to proceed with the planned premiere for “The Cradle Will Rock” on June 16th. When Welles and Houseman refused the directive from the WPA, federal agents were sent to the theater to lock it down and secure the stage, sets, and orchestra. Interestingly, the actors union sided with the government and prohibited their actors from appearing “on stage” in the production unless they were paid in advance.

Undaunted, Welles, Houseman, and Blitzstein found a piano and an empty theater and moved the production to the new location. More than 600 people followed them to view the performance and when Blitzstein began to play and sing his own opera, the actors and actresses originally scheduled to appear in the show began to sing their parts from the house seats so as to not violate the unions' prohibition against appearing "on stage".

"The Cradle Will Rock" was an instant success. Welles and Houseman were fired by the WPA for insubordination and so founded the Mercury Theatre whose first production in 1938 was "The Cradle Will Rock". Virtually every performance since the premiere has been staged in the manner of the first performance, with a single piano on stage and the actors playing their parts in the audience. This summer, Saratoga Opera staged "The Cradle Will Rock" as it was originally intended to be performed—one of only a very few times the opera has been staged with full orchestra. It was the first such production in 60 years. This is only one example of how exceptional art has found its way to one of America's smallest cities.

And it was far from being the only excitement in Saratoga. The Saratoga Performing Arts Center's resident companies were supplemented by Che Malambo, an Argentinian dance troupe, as well as a new series of small performances called SPAC on Stage featuring sold out concerts by The Hot Sardines, Time for Three, Black Violins and Tiempo Libre. The newly-renovated Caffè Lena put on a dizzying array of new performances from bluegrass to country to jazz and classic rock. The Orchard Project continued this year with their innovative theater workshops and performances. And Yaddo continues to broaden the diversity of their artists in residence. Saratoga has become a cauldron of yeasty fermentation for the arts and may well be one of the most lively and concentrated communities for creativity in the country.

Saratoga was alive in the world of commerce as well as the realm of the arts. The Adelphi Hotel, where I once worked as a desk clerk, elevator operator and bellhop, was given a \$28 million facelift and is now one of the finest hotels of its kind in the country. GlobalFoundries has begun to ramp up production capabilities and now manufactures in Saratoga County three microchips used in the new iPhone 8. The New York Racing Association has begun renovations of the grandstand with a new section of boxes focusing on a more youthful market.

All of this rich activity is of course having a very beneficial impact on the banking business. In spite of the fact that 2017 was our first full year of our new starting wage of \$12.00 an hour, that we paid in advance all of our future commitments for charitable contributions, gave a \$100 cash bonus to all employees, and front-loaded as many expenses in 2017 as faithful accounting would allow; your bank finished 2017 in a very strong financial position. Deposits were up 7 percent, average loans gained just under 8 percent and earnings gained 14.3 percent. Loan delinquencies at less than 1 percent were at a record low and net charge offs were a modest 2 one hundredths of 1 percent.

Not everything came up roses though. We suffered two robberies and a devastating fire at our Wilton Branch. Fortunately, no one was injured in any of the events and no customer property was lost. Our well-trained staff and the excellent care by first responders in each case prevented bad situations from becoming disasters.

As you will notice in this report we also launched a new look for your bank. From extensive market research we learned that young people viewed our previous logo as old fashioned and therefore assumed we weren't technologically proficient (we are). We also needed a way to marry our Adirondack Trust brand with our Amsure Insurance brand. The new logo solved that problem; the same A is used for both companies. Finally, we needed to simplify our logo so that it would still be readable when reduced in size for electronic applications and publication. We hope you like the result. Rest assured that while the look is a bit more modern we still adhere to the principals that have governed the management of this bank for the last 115 years.



Charles V. Wait  
Chairman

*Nota Bene:*

*John Housman and Orson Welles both went on to have successful careers in the theater. Both won Academy Awards. John Housman founded The Acting Company in 1972 and its alumni include Kevin Klein, Patti Lupone, David Schramm and David Ogdon Stiers. The Acting Company was a summer resident company of the Saratoga Performing Arts Center. My father, Newman E. Wait, Jr. fourth President of your bank, was Treasurer and a member of its Board of Directors for several years.*

## Financial Narrative:

For the twelve months ended December 31, 2017, total assets of \$1.2 billion and deposits of \$1.1 billion were up 6.7% and 7%, respectively. Gross loans were up 57 basis points or \$4.2 million to \$738 million, although average balances were up nearly 8% for the year. Loan growth during the year was funded in part by run off from maturities in the investment portfolio. Excess cash was held at the Federal Reserve Bank of New York earning 75 basis points more than twelve months earlier.

Net income of \$7.6 million was up 14% or \$956 thousand. Net interest income before the provision for loan losses increased 10% or \$3 million, driven by the increased average balances in our loan portfolio and increased yields in both our investment portfolio and excess cash held at the Federal Reserve Bank of New York. We provided another \$1 million to our loan loss reserve, despite continued strong asset quality with net charge offs of only 2 basis points and non-performing loans of less than 1% of total loans.

Non-interest income was up \$79 thousand or 39 basis points, due in part to the gain from insurance proceeds associated with the loss of our Wilton Branch in a fire in March of this year. This was offset by decreased revenue from our insurance agency and the loss realized from the sale of a long term bond in our investment portfolio.

Non-interest expense increased \$772 thousand or 2%, including compensation & benefits expense, which increased \$1.1 million or 4.7%. This was offset by decreases in consultation costs and foreclosure expenses. Tax expense includes a charge of \$354 thousand associated with the enactment of the Tax Cuts and Jobs Act of 2017 on December 22, 2017 (the 2017 Act), which reduced the federal corporate tax rate to 21%. The 2017 Act requires deferred tax assets and liabilities to be measured at the enacted tax rate expected to apply when temporary differences are to be realized or settled.

Return on average assets and equity was 66 basis points and 6.7%, respectively.

Respectfully submitted,



Jack Arnold, CPA  
EVP, CAO, CFO & Treasurer



**ADIRONDACK**  
TRUST COMPANY



*Photograph taken by Tom Stock  
of The Adirondack Trust Company and Amsure staff  
in front of the Main Office on December 5, 2017.*



# ADIRONDACK

TRUST COMPANY

## Consolidated Statements of Condition

### Assets

|                                                          | As of December 31,        |                           |
|----------------------------------------------------------|---------------------------|---------------------------|
|                                                          | 2017                      | 2016                      |
| <b>ASSETS</b>                                            |                           |                           |
| Cash and due from banks .....                            | \$169,901,917.08          | \$63,134,473.95           |
| Securities:                                              |                           |                           |
| Obligations of U.S. government .....                     | 174,299,058.67            | 190,088,325.73            |
| Obligations of federal agencies .....                    | 4,844,121.77              | 16,737,900.48             |
| Obligations of state and<br>municipal subdivisions ..... | 22,306,288.28             | 29,241,806.74             |
| Corporate .....                                          | 45,497,704.47             | 44,094,026.46             |
| Other securities .....                                   | 311,799.12                | 311,799.12                |
| Loans:                                                   |                           |                           |
| Commercial loans .....                                   | 435,339,242.52            | 404,408,779.06            |
| Residential loans .....                                  | 203,642,783.62            | 208,995,336.54            |
| Other loans .....                                        | 98,925,937.61             | 120,320,343.33            |
| Allowance for loan losses .....                          | (10,979,718.40)           | (10,133,567.32)           |
| Accrued interest receivable .....                        | 2,871,920.20              | 2,664,291.83              |
| Bank premises, furniture and fixtures, net...            | 25,327,723.29             | 25,706,087.35             |
| Other real estate owned .....                            | 135,000.00                | 135,000.00                |
| Goodwill and other intangibles, net .....                | 19,314,064.07             | 19,779,891.71             |
| Pension funded status .....                              | 4,394,382.00              | 6,522,260.00              |
| Pre-paid expenses .....                                  | 2,646,502.98              | 2,523,443.17              |
| Other assets .....                                       | 12,483,327.33             | 11,094,196.24             |
| <b>TOTAL ASSETS .....</b>                                | <b>\$1,211,262,055.01</b> | <b>\$1,135,624,394.39</b> |

### Liabilities and Stockholders' Equity

|                                                                                                                              | As of December 31,        |                           |
|------------------------------------------------------------------------------------------------------------------------------|---------------------------|---------------------------|
|                                                                                                                              | 2017                      | 2016                      |
| <b>LIABILITIES</b>                                                                                                           |                           |                           |
| Demand deposits .....                                                                                                        | \$336,765,992.27          | \$287,100,677.06          |
| Savings deposits .....                                                                                                       | 537,503,384.29            | 513,084,124.91            |
| Time deposits .....                                                                                                          | 186,190,654.84            | 190,766,022.56            |
| Total deposits .....                                                                                                         | 1,060,460,031.40          | 990,950,824.53            |
| Customer repurchase agreements .....                                                                                         | 11,319,729.36             | 9,784,610.66              |
| Accrued expenses .....                                                                                                       | 13,352,227.48             | 12,105,876.95             |
| Other liabilities .....                                                                                                      | 12,677,014.27             | 11,970,434.00             |
| <b>TOTAL LIABILITIES .....</b>                                                                                               | <b>1,097,809,002.51</b>   | <b>1,024,811,746.14</b>   |
| <b>STOCKHOLDERS' EQUITY</b>                                                                                                  |                           |                           |
| Common stock (\$50 par value per share;<br>80,000 shares authorized, 76,825 and<br>76,450 shares issued, respectively) ..... | 3,841,250.00              | 3,822,500.00              |
| Surplus .....                                                                                                                | 7,310,665.00              | 6,628,915.00              |
| Retained earnings .....                                                                                                      | 109,123,666.79            | 105,396,755.88            |
| Accumulated other comprehensive loss...                                                                                      | (6,822,529.29)            | (5,035,522.63)            |
| <b>TOTAL STOCKHOLDERS' EQUITY .....</b>                                                                                      | <b>113,453,052.50</b>     | <b>110,812,648.25</b>     |
| <b>TOTAL LIABILITIES AND<br/>STOCKHOLDERS' EQUITY .....</b>                                                                  | <b>\$1,211,262,055.01</b> | <b>\$1,135,624,394.39</b> |

## Statements of Income

|                                                                  | For the years ended December 31, |                       |
|------------------------------------------------------------------|----------------------------------|-----------------------|
|                                                                  | 2017                             | 2016                  |
| <b>Interest and dividend income:</b>                             |                                  |                       |
| Interest and fees on loans .....                                 | \$29,009,780.40                  | \$26,632,622.76       |
| Interest and dividends on securities .....                       | 4,120,134.49                     | 4,060,515.43          |
| Other interest income .....                                      | 832,131.13                       | 278,031.77            |
| <b>Total interest and dividend income ...</b>                    | <b>33,962,046.02</b>             | <b>30,971,169.96</b>  |
| <b>Interest expense:</b>                                         |                                  |                       |
| Deposits and escrow accounts.....                                | 1,338,778.20                     | 1,334,111.49          |
| <b>Net interest income .....</b>                                 | <b>32,623,267.82</b>             | <b>29,637,058.47</b>  |
| Provision for loan losses.....                                   | 1,000,000.00                     | 1,000,000.00          |
| <b>Net interest income after provision for loan losses .....</b> | <b>31,623,267.82</b>             | <b>28,637,058.47</b>  |
| <b>Non-interest income:</b>                                      |                                  |                       |
| Commissions and fees from insurance sales .....                  | 13,174,551.99                    | 13,959,513.20         |
| Trust service fees .....                                         | 2,504,808.59                     | 2,467,389.14          |
| Service charges on deposits .....                                | 1,017,110.46                     | 1,040,090.10          |
| Net gains from loan sales.....                                   | 694,893.39                       | 652,265.39            |
| Net gains from securities transactions ..                        | (378,553.99)                     | 1,213.90              |
| Other income.....                                                | 3,304,853.59                     | 2,118,134.30          |
| <b>Total non-interest income .....</b>                           | <b>20,317,664.03</b>             | <b>20,238,606.03</b>  |
| <b>Non-interest expense:</b>                                     |                                  |                       |
| Compensation and benefits.....                                   | 24,172,998.83                    | 23,084,214.13         |
| Premises and equipment, net.....                                 | 4,142,979.61                     | 3,947,192.68          |
| Data processing .....                                            | 3,373,555.03                     | 3,293,061.23          |
| Other professional services.....                                 | 1,926,849.71                     | 2,248,364.65          |
| Other expenses .....                                             | 6,439,674.58                     | 6,711,271.13          |
| <b>Total non-interest expense .....</b>                          | <b>40,056,057.76</b>             | <b>39,284,103.82</b>  |
| Income before income tax expense.....                            | 11,884,874.09                    | 9,591,560.68          |
| Income tax expense .....                                         | 3,895,887.75                     | 2,911,778.55          |
| Income tax provision for continuing operations.....              | 353,562.93                       | 0.00                  |
| <b>Net Income .....</b>                                          | <b>\$7,635,423.41</b>            | <b>\$6,679,782.13</b> |
| <b>Net Income per common share .....</b>                         | <b>\$99.85</b>                   | <b>\$87.39</b>        |

## Changes In Loan Reserves

|                                    | For the years ended December 31, |                        |
|------------------------------------|----------------------------------|------------------------|
|                                    | 2017                             | 2016                   |
| Balance at beginning of year ..... | \$10,133,567.32                  | \$9,359,935.63         |
| Recoveries credited.....           | 107,843.66                       | 89,509.40              |
| Provision.....                     | 1,000,000.00                     | 1,000,000.00           |
| Losses charged .....               | (261,692.58)                     | (315,877.71)           |
| <b>Balance at end of year.....</b> | <b>\$10,979,718.40</b>           | <b>\$10,133,567.32</b> |

## Changes In Stockholders' Equity

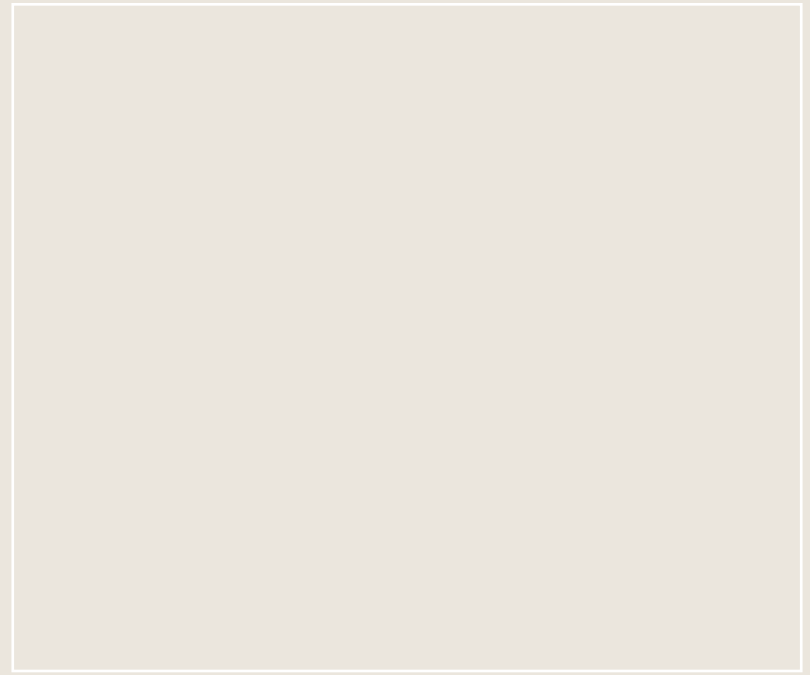
|                                                                                     | For the years ended December 31, |                         |
|-------------------------------------------------------------------------------------|----------------------------------|-------------------------|
|                                                                                     | 2017                             | 2016                    |
| Balance at beginning of year .....                                                  | \$110,812,648.25                 | \$108,507,024.52        |
| Net Income .....                                                                    | 7,635,423.41                     | 6,679,782.13            |
| Issued 375 and 13 shares common stock, respectively.....                            | 700,500.00                       | 21,307.00               |
| Cash dividends declared .....                                                       | (3,908,512.50)                   | (3,898,618.50)          |
| Change in unrealized loss on securities available for sale, net of tax .....        | (467,004.56)                     | (160,405.47)            |
| Change in pension and post retirement benefit plans funded status, net of tax ..... | (1,320,002.10)                   | (336,441.43)            |
| <b>Balance at end of year .....</b>                                                 | <b>\$113,453,052.50</b>          | <b>\$110,812,648.25</b> |



## OUR NEW WILTON BRANCH



OPENING SUMMER 2018





# ADIRONDACK

## TRUST COMPANY

AdirondackTrust.com

### Main Office

473 Broadway  
Saratoga Springs, New York  
(518) 584-5844

### Branch Offices

#### Ballston Spa

224 Church Avenue  
Ballston Spa

#### Exit 11

322 Ruhle Road  
Ballston Lake

#### Exit 15

3017 Route 50  
Wilton

#### Glens Falls

24 Maple Street  
Glens Falls

#### Malta

2510 Route 9  
Malta

#### Milton

162 Northline Road  
Milton

#### Luther Forest

51 Luther Forest Boulevard  
Malta

#### Prestwick Chase

100 Saratoga Boulevard  
Saratoga Springs

#### Queensbury

376 Bay Road  
Queensbury

#### South Broadway

112 South Broadway  
Saratoga Springs

#### West Church

315 Church Street  
Saratoga Springs

#### Wilton

650 Maple Avenue  
Wilton



# ADIRONDACK

## WEALTH MANAGEMENT

### Offices

#### Main Office

31 Church Street • Saratoga Springs

#### Glens Falls

24 Maple Street • Glens Falls

Adirondack Wealth Management takes pride in providing financial solutions to individuals, families, corporations and nonprofit institutions. As trusted advisers, our financial planning, investment management and trust and estate professionals are committed to helping our clients build wealth and achieve their financial goals. It is our philosophy that the delivery of financial planning and investment management services begins and ends with the client. We believe that highly personalized communication with each of our clients is paramount to providing financial solutions and having a successful long-term relationship.



# AMSURE

*(A Division of Adirondack Trust Company Financial Services, Inc.)*

### Insurance Offices

#### Main Office

31 Church Street • Saratoga Springs

#### Albany

12 Computer Drive West • Albany

For over a half century Amsure has developed customized insurance solutions for a diverse range of business clients, nonprofit organizations, individuals and families. As a local company we take the time to develop insurance solutions that are based on the relationship with our clients. We work to understand their needs and tailor an insurance program that protects each client while managing their cost.



ADIRONDACK  
TRUST COMPANY